# A Tabu Search with Slope Scaling for the Multicommodity Capacitated Location Problem with Balancing Requirements

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**Abstract.** In this paper, a tabu search heuristic is combined with slope scaling to solve a discrete depot location problem, known as the multicommodity location problem with balancing requirements. Although the uncapacitated version of this problem has already been addressed in the literature, this is not the case for the more challenging capacitated version, where each depot has a fixed and finite capacity. The slope scaling approach is used during the initialization phase to provide the tabu search with good starting solutions. Numerical results are reported on various types of large-scale randomly generated instances. The quality of the heuristic is assessed by comparing the solutions obtained with those of a commercial mixed-integer programming code.

Keywords: multicommodity capacitated location with balancing requirements, tabu search, slope scaling

# 1. Introduction

This paper describes a heuristic approach for solving a discrete location problem known as the multicommodity location problem with balancing requirements (Crainic, Dejax and Delorme, 1989). This problem comes from an industrial application related to the management of a heterogeneous fleet of containers for an international maritime shipping company. Once a ship arrives at the port, the company has to deliver the loaded containers, which may come in several types and sizes, to designated in-land destinations. Following their unloading by the importing customer, empty containers are moved to a depot. Later on, they might be delivered to customers requesting containers for subsequent shipping of their own products. Due to regional imbalances in empty container availabilities and needs throughout the network, balancing movements of empty containers among the depots are required. The problem is thus to locate the depots that will collect the supply of empty containers to satisfy the demand for empty containers, while minimizing the total operating costs. These include the cost of opening and operating the depots, and the cost generated by customer–depot and interdepot movements. It is noteworthy that, in practice, this strategic/tactical problem has to be solved repeatedly since container shipping companies generally do not build their own depots, but rather use existing facilities from ports and rail yards. The problem is thus to decide which depots to use on an operational basis according to the demand and the cost structure determined for a specific time horizon. Within each such planning period, it is also possible to solve the problem repeatedly with different scenarios to account for the uncertainty of the data. This approach would allow to generate multiple solutions from which the planner can derive more robust location decisions.

The presence of balancing movements differentiates this problem from classical discrete location applications. Different exact and heuristic approaches have been proposed for the uncapacitated version of the problem (Crainic and Delorme, 1993; Crainic, Delorme and Dejax, 1993; Crainic, Gendreau and Soriano, 1993; Gendron and Crainic, 1995, 1997; Gendron, Potvin and Soriano, 1999). However, a more challenging capacitated version, where each depot has a fixed and finite capacity, has not been addressed yet to the best of our knowledge (see (Sridharan, 1995) for a review on the related capacitated plant location problem). Introducing capacities at the depots presents a considerable interest (Crainic, Dejax and Delorme, 1989) and is especially realistic in the context of existing facilities at ports and rail yards, which are to be shared among multiple shipping firms. In this context, the depot capacity represents an estimate of the total volume of empty containers that the company can ship through the corresponding location for the specific planning horizon. At this strategic/tactical level, depot capacities are not meant to be hard constraints, but are rather used to produce more realistic location decisions. In particular, taking capacities into account can translate into substantial economies at the operational level, where "hard" capacity constraints need to be considered.

Although the multicommodity capacitated location problem with balancing requirements (MCLB) can be formulated as a mixed-integer programming (MIP) model, the experimental results reported in section 5 show that large-scale instances with up to 200 depot locations, 500 customers and 20 commodities, cannot be solved optimally by state-of-the-art MIP solvers within reasonable time and memory limits. Note that problems of that size are encountered in practice. For example, a problem with 130 depot locations scattered over five European countries is reported in (Crainic, Dejax and Delorme, 1989). In this problem, containers come in two sizes with about ten major types for each size (translating into about 20 commodities), and customers are aggregated into 300 zones. In this paper, we combine tabu search with slope scaling to find good solutions to such large-scale instances of the MCLB.

Tabu search is a well-known metaheuristic designed to explore large combinatorial solution spaces. It exploits both short and long-term memories about the search process to escape from local minima and identify new promising search paths (in the remainder, we assume a knowledge of the basic principles of tabu search; see (Glover and Laguna, 1997) for details). The main contribution of our tabu search is a *neighborhood reduction* procedure based on effective approximations of the impact of each move on the current solution. These approximations are then used to sample a subset of the entire neighborhood.

hood for exact evaluation by a linear programming (LP) solver. Although neighborhood reduction techniques have been used in tabu search methods for the uncapacitated version of the problem (Crainic, Gendreau and Soriano, 1993; Gendron, Potvin and Soriano, 1999), our approach differs significantly because it takes into account the capacities and their impact on each move (see (Glover and Laguna, 1997) for other examples of neighborhood reduction techniques in the tabu search literature). The starting solutions for the tabu search are provided by a slope scaling method. The latter has recently been proposed for addressing non-convex piecewise-linear cost network flow problems (Kim and Pardalos, 1999, 2000a, b). The proposed adaptation consists of an iterative procedure, where a multicommodity minimum cost network flow problem (MMCF) with modified linear costs is solved at each iteration. This iterative scheme quickly converges to a good initial solution, which is then improved by the tabu search.

The organization of the paper is the following. In section 2, a mathematical formulation of the MCLB is proposed. This formulation is exploited to isolate the MMCF, which is used at each iteration of the slope scaling procedure, as well as for the evaluation of neighboring solutions in the tabu search. Descriptions of the tabu search and slope scaling procedures are found in sections 3 and 4, respectively. In section 5, computational experiments are reported and analyzed for various types of large-scale randomly generated test problems, as obtained with the generator described in the appendix. The quality of the heuristic is assessed by comparing the solutions obtained with those found by a state-of-the-art commercial MIP code. Finally, concluding remarks are made in section 6.

# 2. Problem formulation

To formulate the problem, we consider a directed network G = (N, A), where N is the set of nodes and A is the set of arcs. There are several commodities (types of containers) moving through the network which are represented by set K. The set of nodes can be partitioned into the set of customer nodes C and the set of depots D. For each depot  $j \in D$ , we define its possible supply and demand customers as  $C_j^s = \{i \in C: (i, j) \in A\}$  and  $C_j^d = \{i \in C: (j, i) \in A\}$ , respectively. We also assume that there is at least one supply or demand customer adjacent to each depot, that is,  $C_j^s \cup C_j^d \neq \emptyset$ ,  $\forall j \in D$ . The sets of all supply and demand customers thus correspond to  $C^s = \bigcup_{j \in D} C_j^s$  and  $C^d = \bigcup_{j \in D} C_j^d$ , respectively. For each node  $i \in N$  (depot or customer), we also define the set of depots adjacent to this node in both directions  $D_i^- = \{j \in D: (j, i) \in A\}$  and  $D_i^+ = \{j \in D: (i, j) \in A\}$ .

Since there are no arcs between pairs of customers, the set of arcs can be partitioned into three subsets:

- customer-to-depot arcs  $A_{CD} = \{(i, j) \in A: i \in C, j \in D\};$
- depot-to-customer arcs  $A_{DC} = \{(j, i) \in A: j \in D, i \in C\};$
- depot-to-depot arcs  $A_{DD} = \{(l, j) \in A: l \in D, j \in D\}$ .

The problem consists of minimizing the costs incurred by moving flows of commodities through the network to satisfy the supplies at origins and the demands at destinations. For each customer  $i \in C^s$ , the supply of commodity k is noted  $s_i^k$ , while for each customer  $i \in C^d$ , the demand for commodity k is noted  $d_i^k$ . All supplies and demands are assumed to be non-negative and deterministic. A non-negative transportation cost  $c_{ij}^k$ is incurred for each unit of flow of commodity k moving on arc (i, j). In addition, for each depot  $j \in D$ , a non-negative fixed cost  $f_j$  is incurred if the depot is opened. The problem is further complicated by the presence of a fixed capacity  $q_j$  on the volume of all commodities which can transit through depot  $j \in D$ , where the volume of one unit of commodity k is noted  $v_k$ .

Let  $x_{ij}^k$  represent the flow of commodity k moving on arc (i, j), and  $y_j$  be the binary location variable with value 1 if depot j is opened, and value 0, otherwise. The problem is then formulated as:

$$Z = \min \sum_{j \in D} f_j y_j + \sum_{k \in K} \left( \sum_{(i,j) \in A_{CD}} c_{ij}^k x_{ij}^k + \sum_{(j,i) \in A_{DC}} c_{ji}^k x_{ji}^k + \sum_{(l,j) \in A_{DD}} c_{lj}^k x_{lj}^k \right), \quad (1)$$

subject to

$$\sum_{i\in D^+} x_{ij}^k = s_i^k, \qquad \forall i \in C^s, k \in K,$$
(2)

$$\sum_{i \in D_i^-} x_{ji}^k = d_i^k, \qquad \forall i \in C^d, k \in K,$$
(3)

$$\sum_{i \in C_j^d} x_{ji}^k + \sum_{l \in D_j^+} x_{jl}^k - \sum_{i \in C_j^s} x_{ij}^k - \sum_{l \in D_j^-} x_{lj}^k = 0, \quad \forall j \in D, k \in K,$$
(4)

$$\sum_{k \in K} v^k \left( \sum_{i \in C_j^s} x_{ij}^k + \sum_{l \in D_j^-} x_{lj}^k \right) \leqslant q_j y_j, \qquad \forall j \in D,$$
(5)

$$x_{ij}^{\kappa} \leqslant s_i^{\kappa} y_j, \qquad \qquad \forall j \in D, i \in C_j^{\mathfrak{s}}, k \in K, \qquad (6)$$

$$x_{ji}^{k} \leqslant d_{i}^{k} y_{j}, \qquad \qquad \forall j \in D, i \in C_{j}^{d}, k \in K, \qquad (7)$$

$$x_{ij}^k \ge 0,$$
  $\forall (i, j) \in A, k \in K,$  (8)

$$y_j \in \{0, 1\}, \qquad \qquad \forall j \in D. \tag{9}$$

Constraints (2) and (3) ensure that supply and demand requirements are met. Constraints (4) and (5) are the flow conservation constraints and capacity constraints for each depot, respectively; constraints (5) also forbid customer-related movements through closed depots. The same is achieved by relations (6) and (7), which are consequently redundant. These constraints are added to the formulation because they significantly improve the quality of the lower bounds obtained through the LP relaxation. They are used when solving large-scale instances of the MCLB with a state-of-the-art MIP code (see section 5).

Upper bounds on the optimal value of this problem can be derived by fixing the vector of location variables y to some value  $\overline{y}$  and by solving an associated MMCF, where the closed depots ( $\overline{y}_j = 0$ ) and their incident arcs cannot be used. A feasible solution  $\tilde{x}$  to the latter problem would thus satisfy constraints (2)–(4), (8) and

$$\sum_{k \in K} v^k \left( \sum_{i \in C_j^s} x_{ij}^k + \sum_{l \in D_j^-} x_{lj}^k \right) \leqslant q_j \overline{y}_j, \quad \forall j \in D.$$
<sup>(10)</sup>

This solution would provide an upper bound on the optimal value of the MCLB, given by:

$$Z(\widetilde{x},\widetilde{y}) = \sum_{j \in D} f_j \widetilde{y}_j + \sum_{k \in K} \left( \sum_{(i,j) \in A_{CD}} c_{ij}^k \widetilde{x}_{ij}^k + \sum_{(j,i) \in A_{DC}} c_{ji}^k \widetilde{x}_{ji}^k + \sum_{(l,j) \in A_{DD}} c_{lj}^k \widetilde{x}_{jl}^k \right), \quad (11)$$

where

$$\widetilde{y}_{j} = \begin{cases} 1, & \text{if}\left(\sum_{i \in C_{j}^{s}} \widetilde{x}_{ij}^{k} + \sum_{l \in D_{j}^{-}} \widetilde{x}_{lj}^{k}\right) > 0, \\ 0, & \text{otherwise,} \end{cases} \quad \forall j \in D.$$

$$(12)$$

The feasible flow  $\tilde{x}$  can be obtained by solving an MMCF with the original linear transportation costs, *c*, but also, more generally, by solving an MMCF with *c* replaced by modified costs,  $\bar{c}$ :

$$\min\sum_{k\in K} \left( \sum_{(i,j)\in A_{CD}} \overline{c}_{ij}^k x_{ij}^k + \sum_{(j,i)\in A_{DC}} \overline{c}_{ji}^k x_{ji}^k + \sum_{(l,j)\in A_{DD}} \overline{c}_{lj}^k x_{lj}^k \right),$$
(13)

subject to constraints (2)-(4), (8) and (10).

The tabu search heuristic, which is described in the next section, solves a series of MMCFs with  $\overline{c} = c$  (i.e., the linear costs are not modified), but with y fixed to different  $\overline{y}$  values, as determined by the search procedure. The slope scaling approach presented in section 4 considers MMCFs with all depots open (i.e.,  $\overline{y}_j = 1, \forall j \in D$ ), but modifies the linear transportation costs  $\overline{c}$  at each iteration.

## 3. Tabu search

The tabu search procedure searches the space of configurations of open/closed depots, by fixing the *y* variables to 1 or 0 (see (Crainic, Gendreau and Soriano, 1993; Gendron, Potvin and Soriano, 1999), for other approaches of this type for the uncapacitated version of the problem). For each configuration, the flows on the customer–depot, depot–customer and depot–depot arcs are obtained by solving the associated MMCF. A particular configuration of open/closed depots with the corresponding flows represents a solution to the problem.

Since the customers are only linked to a subset of potential depot sites, some customers may not be connected to any open depot for a given configuration of depots, leading to infeasibility. Likewise, the total capacity of the open depots may be insufficient to carry the total flow. An *artificial depot* of infinite capacity is thus added to the network and linked to all customers with high arc costs, which ensure that no flow will go through these arcs, unless there is no feasible alternative. A solution to the associated MMCF is thus always obtained, although it might not correspond to a feasible solution of the MCLB (however, the tabu search always keeps track of the best feasible solution).

In the following, we first describe in details the neighborhood structure and the global search strategy. Then, in the next subsection, we present the techniques used to reduce the neighborhood size and to evaluate exactly only a small subset of neighboring solutions at each iteration.

#### 3.1. Neighborhood structure and search strategy

Two different neighborhoods are explored. The first neighborhood consists of moves where a single y variable is modified by opening a closed depot (ADD) or by closing an open depot (DROP). Its complexity is O(m), where m is the number of depots. The second neighborhood is based on SWAP moves where two variables are modified by simultaneously closing a depot and opening another one. This neighborhood is of complexity  $O(m^2)$ .

For most problems, good solutions have approximately the same number of open depots, as observed in (Crainic, Gendreau and Soriano, 1993). The ADD/DROP neighborhood is thus a good medium to find an appropriate number of open depots and get close to high quality solutions. However, it is not indicated to search the space of configurations once a certain quality level has been reached, since the objective tends to vary widely when a depot is opened or closed. The SWAP neighborhood is better suited for this task, once the "right" number of open depots has been determined.

The global search strategy alternates between the two neighborhoods. For the ADD/DROP neighborhood, a tabu search is performed. In the case of the SWAP neighborhood, which is more computationally expensive than the ADD/DROP neighborhood, a pure descent is performed (i.e., the search stops at the first local minimum). Preliminary experiments have shown that performing a tabu search with SWAP moves does not bring much improvement and consumes a lot of computation time. A descent with SWAP is, however, essential to the good performance of the algorithm. It allows the method to find a good configuration, for a given number of open depots, and to "set the stage" for a new round of ADD/DROP moves.

In the description below, *s* is the current solution,  $s^*$  is the best solution found from the start, and  $s_l^*$  is the best solution found during each execution of the ADD/DROP tabu search. In steps 2.2 and 2.3, both *s* and  $s^*$  are appropriately updated by the ADD/DROP and SWAP operators after each move. Also,  $s_l^*$  is updated after each move in step 2.2.

1. Find an initial solution using the slope scaling procedure (presented in section 4) and set it as the current solution  $s; s^* \leftarrow s$ .

- 2. Repeat until at least *I* moves (ADD/DROP and SWAP) are performed or until a CPU time limit is achieved:
  - 2.1.  $s_l^* \leftarrow +\infty$ .
  - 2.2. Perform ADD/DROP tabu search until  $I_{A/D}$  consecutive iterations are performed without any improvement to  $s_l^*$ .
  - 2.3. Perform a SWAP descent until a local minimum is reached.

The tabu list *T* records the |T| last depots added or dropped from the solution. This prevents the reversal of their status as long as they remain in the list. Since a SWAP move might be seen as a combination of one ADD move and one DROP move, the depots involved in any SWAP move are also recorded in the tabu list. Thus, at every call to the ADD/DROP tabu search, the tabu list is kept in its current state and is not reinitialized. The length of the tabu tenure is a random value chosen within a user-supplied interval.

In principle, the evaluation of each move, either ADD/DROP or SWAP, involves the solution of the associated MMCF, which is computationally heavy. In the following, we describe neighborhood reduction techniques aimed at focusing only on a small subset of moves at each iteration, while retaining the effectiveness of the solution strategy.

#### 3.2. Neighborhood reduction

Since exact evaluations of all neighboring solutions are computationally expensive, approximation techniques are used to quickly filter out the possible moves at each iteration of the tabu search. Basically, the moves are ranked according to these approximations, and only some moves selected among the best ones are evaluated exactly, by solving an MMCF for each one. These approximations are based on estimating the costs incurred by moving flows to account for opening (ADD move) or closing (DROP move) a depot. Thus, in the case of an ADD move, we attempt to move customer–depot and depot–customer flows to the newly opened depot in order to save as much as possible on the total cost. Conversely, in the case of a DROP move, the approximation procedure moves customer–depot and depot–customer flows out of the newly closed depot, and reassigns these flows to other depots. Since a SWAP move is basically a DROP moves.

When reassigning the flows, the approximation procedure makes use of the *resid-ual capacity*  $\overline{q}_j$  at each depot j, which is defined for the current solution  $\overline{x}$  (feasible for MMCF) as

$$\overline{q}_{j} = q_{j} - \sum_{k \in K} v^{k} \left( \sum_{i \in C_{j}^{s}} \overline{x}_{ij}^{k} + \sum_{l \in D_{j}^{-}} \overline{x}_{lj}^{k} \right), \quad \forall j \in D.$$

$$(14)$$

The procedure adjusts the residual capacity of any depot j whenever some flow is reassigned to depot j, and always maintains  $\overline{q}_j \ge 0$ . Because the approximation procedure considers the reassignment of customer–depot and depot–customer flows independently, and does not maintain flow conservation at the depots, two residual capacities are

associated with each depot j, one for the inflow and one for the outflow, which are noted  $\overline{q}_i^-$  and  $\overline{q}_i^+$ , respectively.

Because the residual capacities are taken into account, the order in which the depots are considered for a potential flow reassignment is of prime importance. Hence, for each type of move, an "a priori" ordering of the depots adjacent to each customer  $i \in C$  is used, based on the following *proximity* measures:

$$p_i^+(j) = \sum_{k \in K} c_{ij}^k, \quad \forall j \in D_i^+,$$
  
$$p_i^-(j) = \sum_{k \in K} c_{ji}^k, \quad \forall j \in D_i^-.$$
(15)

Let us assume that for each customer *i*, the  $|D_i^+|$  and  $|D_i^-|$  adjacent depots are ordered in non-increasing values of  $p_i^+(j)$  and  $p_i^-(j)$  (with ties broken arbitrarily). Let also  $\{1, \ldots, |D_i^+|\}$  and  $\{1, \ldots, |D_i^-|\}$  be the index sets associated with this ordering. When evaluating an ADD move, the approximation procedure then attempts to move the flow from the farthest depots to the newly opened depot. Similarly, when evaluating a DROP move, the procedure attempts to move the flow from the newly closed depot to the closest open depots.

The flow reassignment also takes into account the flow transiting through the artificial depot (denoted with index 0). For example, when an ADD move is evaluated, the approximation procedure first attempts to move the flow from the artificial depot to the newly opened depot before taking care of the flow from the other depots. Conversely, for a DROP move, the flow from the newly closed depot is reassigned to the artificial depot when all other possible reassignments have already been considered.

We now describe the approximation procedure for each type of move, ADD, DROP, and SWAP. To this end, we use the following notation:  $a^+ = \max\{0, a\}$ ;  $Z_{A(j^1)}$ ,  $Z_{D(j^0)}$ and  $Z_{S(j^0, j^1)}$  are the values associated with an ADD, DROP or SWAP move, where  $j^0$  is the depot to be closed and  $j^1$  is the depot to be opened.

# 3.2.1. Approximation for the ADD move

When a depot  $j^1$  is to be opened, new *saving* opportunities are offered to all customers adjacent to that depot. We compute these potential savings for each customer *i* adjacent to  $j^1$  using the formulas:

$$u_{i}^{+} = \sum_{k \in K} \sum_{j \in D_{i}^{+}} (c_{ij}^{k} - c_{ij^{1}}^{k})^{+} \overline{x}_{ij}^{k}, \quad \forall i \in C_{j^{1}}^{s},$$
  
$$u_{i}^{-} = \sum_{k \in K} \sum_{j \in D_{i}^{-}} (c_{ji}^{k} - c_{j^{1}i}^{k})^{+} \overline{x}_{ji}^{k}, \quad \forall i \in C_{j^{1}}^{d}.$$
 (16)

We then attempt to reassign the customer–depot and depot–customer flows by scanning the customers in non-increasing order of their savings (with ties broken arbitrarily).

Thus, given a current solution  $(\overline{x}, \overline{y})$ , we can summarize the approximation procedure for an ADD move as follows:

- 1.  $Z_{A(j^1)} = f_{j^1}$ .
- 2.  $\overline{q}_{j^1}^- = q_{j^1}$ .
- 3. For each  $i \in C_{i^1}^s$ , compute the saving  $u_i^+$ .
- 4. Sort the customers  $i \in C_{j^1}^{s}$  in non-increasing order of their savings  $u_i^+$ ; let  $\{1, \ldots, |C_{j^1}^{s}|\}$  be the index set associated with this ordering.
- 5. For each  $i = 1, ..., |C_{i^1}|$  do:
  - 5.1. First for the artificial depot (j = 0), then for each  $j = |D_i^+|, \ldots, 1$  such that  $\overline{y}_i = 1$ , do:
    - 5.1.1. For each  $k \in K$  such that  $\overline{x}_{ij}^k > 0$  do:

5.1.1.1. If 
$$c_{ij}^k > c_{ij}^k$$
, reassign  $\widetilde{x} = \max\{\overline{q}_{j^1}/v^k, \overline{x}_{ij}^k\}$  units of flow from   
  $j$  to  $j^1: \overline{q}_{j^1} = \overline{q}_{j^1} - v^k \widetilde{x}; Z_{A(j^1)} = Z_{A(j^1)} - (c_{ij}^k - c_{ij^1}^k)\widetilde{x}.$ 

- 6.  $\overline{q}_{j^1}^+ = q_{j^1}$ .
- 7. For each  $i \in C_{j^1}^d$ , compute the saving  $u_i^-$ .
- 8. Sort the customers  $i \in C_{j^1}^d$  in non-increasing order of their savings  $u_i^-$ ; let  $\{1, \ldots, |C_{j^1}^d|\}$  be the index set corresponding to this ordering.
- 9. For each  $i = 1, ..., |C_{i^1}^d|$  do:
  - 9.1. First for the artificial depot (j = 0), then for each  $j = |D_i^-|, \dots, 1$  such that  $\overline{y}_i = 1$ , do:
    - 9.1.1. For each  $k \in K$  such that  $\overline{x}_{ji}^k > 0$  do:

9.1.1.1. If 
$$c_{ji}^k > c_{j^1i}^k$$
, reassign  $\widetilde{x} = \max\{\overline{q}_{j1}^+/v^k, \overline{x}_{ji}^k\}$  units of flow from   
  $j$  to  $j^1: \overline{q}_{j1}^+ = \overline{q}_{j1}^+ - v^k \widetilde{x}; Z_{A(j^1)} = Z_{A(j^1)} - (c_{ji}^k - c_{j^1i}^k) \widetilde{x}.$ 

## Remarks.

- In steps 2 and 6, we initialize the residual capacities of depot  $j^1$  only, since  $j^1$  is the only depot which receives additional flow, as a result of the procedure. Initially, the residual capacities of  $j^1$  are set to its full capacity, since there is no flow in-transit through  $j^1$ . Note that steps 2–5 and steps 6–9 are interchangeable since customer–depot and depot–customer flows are reassigned independently.
- In steps 5.1.1 and 9.1.1, the order in which we consider the commodities is of little importance, as we observed that there is typically only a few (between 1 and 4) commodities used on every arc for our test instances. If necessary, we could have scanned the commodities in non-increasing order of  $v^k x_{ij}^k$  ( $v^k x_{ji}^k$ ), but this would have increased the computational time, without improving significantly the overall performance.

• In steps 5.1.1.1 and 9.1.1.1, it is not necessary to actually reassign the flow (i.e., to compute new values for  $\overline{x}$ ) because the only values that need to be updated are the residual capacities of  $j^1$ .

### 3.2.2. Approximation for the DROP move

When a depot  $j^0$  is to be closed, every customer with some flow in-transit through depot  $j^0$  must reassign that flow to some other open depots. To this end, the customers are handled one by one, using an order determined by *regret* measures. A large regret measure for a customer *i* indicates that its flow must be reassigned as soon as possible to the closest alternative open depots (as measured by their proximity), otherwise large additional costs are incurred. For each customer *i* adjacent to  $j^0$ , let  $\overline{D}_i^+$  and  $\overline{D}_i^-$  represent the sets of open depots adjacent to *i*, excluding  $j_0$ , and assume that these sets are ordered in non-increasing values of  $p_i^+(j)$  and  $p_i^-(j)$ , respectively. According to this ordering, we use the index sets  $\{1, \ldots, \overline{D}_i^+\}$  and  $\{1, \ldots, \overline{D}_i^-\}$ . The regret measures are then computed as follows:

$$r_{i}^{+} = \sum_{k \in K} \sum_{j=2}^{r^{+}} (c_{ij}^{k} - c_{i1}^{k})^{+} \overline{x}_{ij^{0}}^{k}, \quad \forall i \in C_{j^{0}}^{s},$$

$$r_{i}^{-} = \sum_{k \in K} \sum_{j=2}^{r^{-}} (c_{ji}^{k} - c_{1i}^{k})^{+} \overline{x}_{j^{0}i}^{k}, \quad \forall i \in C_{j^{0}}^{d},$$
(17)

where  $r^+ = \min(r_{\max}, |\overline{D}_i^+|), r^- = \min(r_{\max}, |\overline{D}_i^-|)$  and  $r_{\max}$  is a parameter usually set to a small value (i.e., if  $r_{\max} = 2$ , only the difference in cost between the two closest depots is considered). In our experiments,  $r_{\max}$  was set to 5.

The approximation procedure for the DROP move can be summarized as follows:

- 1.  $Z_{D(i^0)} = -f_{i^0}$ .
- 2. For each  $j \in D$  such that  $\overline{y}_j = 1$ , except  $j^0$ , do:  $\overline{q}_j^- = \overline{q}_j$ .
- 3. For each  $i \in C_{i^0}^s$ , compute the regret  $r_i^+$ .
- 4. Sort the customers  $i \in C_{j^0}^{s}$  in non-increasing order of their regrets  $r_i^+$ ; let  $\{1, \ldots, |C_{j^0}^{s}|\}$  be the index set corresponding to this ordering.
- 5. For each  $i = 1, ..., |C_{i^0}^{s}|$  do:
  - 5.1. For each  $k \in K$  such that  $\overline{x}_{i,i^0}^k > 0$  do:
    - 5.1.1. While  $\overline{x}_{ij^0}^k > 0$ , do the following, first for each  $j = 1, ..., |\overline{D}_i^+|$ , then for the artificial depot (j = 0):
      - 5.1.1.1. Reassign  $\widetilde{x} = \max\{\overline{q}_j^-/v^k, \overline{x}_{ij^0}^k\}$  units of flow from  $j^0$  to j:  $\overline{q}_j^- = \overline{q}_j^- - v^k \widetilde{x}; Z_{D(j^0)} = Z_{D(j^0)} + (c_{ij^0}^k - c_{ij}^k) \widetilde{x}; \overline{x}_{ij^0}^k = \overline{x}_{ij^0}^k - \widetilde{x};$  $\overline{x}_{ij}^k = \overline{x}_{ij}^k + \widetilde{x}.$

- 6. For each  $j \in D$  such that  $\overline{y}_i = 1$ , except  $j^0$ , do:  $\overline{q}_i^+ = \overline{q}_i$ .
- 7. For each  $i \in C_{i^0}^d$ , compute the regret  $r_i^-$ .
- 8. Sort the customers  $i \in C_{j^0}^d$  in non-increasing order of their regrets  $r_i^-$ ; let  $\{1, \ldots, |C_{j^0}^d|\}$  be the index set corresponding to this ordering.
- 9. For each  $i = 1, ..., |C_{i^0}^d|$  do:
  - 9.1. For each  $k \in K$  such that  $\overline{x}_{i_0}^k > 0$  do:
    - 9.1.1. While  $\overline{x}_{j^0 i}^k > 0$ , do the following, first for each  $j = 1, ..., |\overline{D_i}|$ , then for the artificial depot (j = 0):

#### **Remarks.**

- In steps 2 and 6, we initialize the residual capacities of all open depots except  $j^0$ , since all might receive additional flow.
- In steps 5.1 and 9.1, the order in which the commodities are considered is of little importance for the same reasons mentioned in the case of an ADD move.
- In steps 5.1.1.1 and 9.1.1.1, it is now necessary to compute new values for  $\overline{x}$ . First, we note that the value of the flow through  $j^0$  must be updated, as it is used to stop the reassignment. Second, it is true that the flow through any open depot j is never used by the procedure, but it will be used by the approximation procedure for the SWAP move (see below). This approximation assumes that a SWAP move is made of a DROP, followed by an ADD. Therefore, the information gathered by the DROP approximation (i.e., the flows through the open depots) is transferred to the ADD approximation procedure, which makes use of it.

# 3.2.3. Approximation for the SWAP move

In the case of a SWAP move, we first rank the depots  $j^0$  to be closed, using the approximation described for the DROP move. Then, for each closed depot  $j^0$ , we rank the depots  $j^1$  to be opened, using the approximation described for the ADD move. Thus, all possible SWAP moves are ranked according to the value  $Z_{S(j^0,j^1)} = Z_{D(j^0)} + Z_{A(j^1)}$ .

#### 3.2.4. Exact evaluation

In the case of the ADD/DROP neighborhood, we evaluate exactly  $n_{ADD}$  moves produced by ADD and  $n_{DROP}$  moves produced by DROP. In the case of the SWAP neighborhood,  $n_{SWAP}$  moves are evaluated exactly. However, we do not necessarily select the moves associated with the best approximation values for this purpose. We rather use a probabilistic perturbation scheme, biased towards the best approximations. It proves to be useful by allowing the algorithm to perform, from time to time, a move that is not necessarily among the best ones.

Assuming *r* different moves, either of the ADD, DROP or SWAP types, the move with the best approximation value (rank 1) is associated with some  $Z_{max}$  value, while the worst one (rank *r*) is associated with some  $Z_{min}$  value. The values of the other moves are then equally spaced between  $Z_{min}$  and  $Z_{max}$ . The value  $Z_i$  for the move of rank *i* is computed as:

$$Z_i = Z_{\max} - (Z_{\max} - Z_{\min})\frac{i-1}{r-1}, \quad 1 \leq i \leq r.$$

The probability  $p_i$  of selecting the move of rank *i* is then:

$$p_i = \frac{Z_i}{\sum_{j=1}^r Z_j}, \quad 1 \leqslant i \leqslant r.$$

Assuming that  $Z_{\min} + Z_{\max} = 2$ , the selection bias in favor of the best approximations can be increased by setting the  $Z_{\max}$  value closer to 2, or reduced by setting its value closer to 1 (Whitley, 1989). In our computational results, we used  $Z_{\min} = 0.5$  and  $Z_{\max} = 1.5$ .

A total of  $n_{ADD} + n_{DROP}$  or  $n_{SWAP}$  selection trials (depending on the neighborhood, ADD/DROP or SWAP) are performed, based on this probability distribution. The selected moves are then evaluated exactly, by solving an MMCF for each of them. Among all moves evaluated exactly, the best one is chosen at the end.

# 4. Slope scaling

A slope scaling procedure is used to produce an initial solution for the tabu search (see (Kim and Pardalos, 1999, 2000a, b) for recent successful applications of this type of heuristic for solving non-convex piecewise linear network flow problems). This is an iterative procedure, where successive MMCFs are solved, based on modified linear costs. In our context, all depots are implicitly open in the formulation of the MMCF (i.e.,  $\overline{y}_j = 1, \forall j \in D$ ), but the linear costs,  $\overline{c}$ , are modified to reflect the contribution of the fixed costs.

More specifically, given a solution  $\tilde{x}$  to some MMCF formulation, and assuming that  $\tilde{y}$  is computed according to (12), the linear costs are modified so that

$$\sum_{k \in K} \left( \sum_{(i,j) \in A_{CD}} \overline{c}_{ij}^k \widetilde{x}_{ij}^k + \sum_{(j,i) \in A_{DC}} \overline{c}_{ji}^k \widetilde{x}_{ji}^k + \sum_{(l,j) \in A_{DD}} \overline{c}_{lj}^k \widetilde{x}_{lj}^k \right) = Z(\widetilde{x}, \widetilde{y}),$$
(18)

where  $Z(\tilde{x}, \tilde{y})$  is the total cost of the feasible solution  $(\tilde{x}, \tilde{y})$  given by equation (11). In other words, the goal of the approach is to solve an MMCF with modified costs  $\bar{c}$  so that, if the solution remains the same, the costs  $\bar{c}$  reflect exactly the total cost, both linear and

fixed, incurred by this solution. To compute the modified costs, we use the total volume in-transit through each depot j, defined for any feasible flow  $\tilde{x}$ , as:

$$\widetilde{X}_{j} = \sum_{k \in K} v^{k} \left( \sum_{i \in C_{j}^{s}} \widetilde{x}_{ij}^{k} + \sum_{l \in D_{j}^{-}} \widetilde{x}_{lj}^{k} \right).$$
(19)

The modification to the linear costs proceeds as follows. We denote the modified cost associated with arc (i, j) and commodity k at iteration  $t \ge 0$  as  $\overline{c}_{ij}^{k(t)}$ . Similarly, we denote by  $\widetilde{X}_{j}^{t}$  the total volume in-transit through depot j at iteration  $t \ge 0$ . Initially, at iteration 0, we set the modified costs as follows:

$$\overline{c}_{ij}^{k(0)} = c_{ij}^k + v^k \alpha_j \frac{f_j}{q_j}, \qquad \forall (i, j) \in A_{CD}, k \in K,$$
(20)

$$\overline{c}_{ji}^{k(0)} = c_{ji}^{k} + v^{k} (1 - \alpha_{j}) \frac{f_{j}}{q_{j}}, \qquad \forall (j, i) \in A_{DC}, k \in K,$$
(21)

$$\overline{c}_{lj}^{k(0)} = c_{lj}^k + v^k \left( \alpha_j \frac{f_j}{q_j} + (1 - \alpha_l) \frac{f_l}{q_l} \right), \quad \forall (l, j) \in A_{DD}, k \in K,$$
(22)

where  $\alpha_j = \xi_j/(\xi_j + \Delta_j)$  with  $\xi_j = \sum_{k \in K} v^k \sum_{i \in C_j^s} s_i^k$  and  $\Delta_j = \sum_{k \in K} v^k \sum_{i \in C_j^d} d_i^k$ , for each  $j \in D$ . Here,  $\xi_j$  ( $\Delta_j$ ) is the maximum volume that might transit through depot j from all supply (demand) customers adjacent to it. Parameter  $\alpha_j$  ( $1 - \alpha_j$ ) thus approximates the fraction of the total volume in-transit at depot j which can be imputed to supply (demand) customers, and is used to calibrate the cost on the corresponding arcs.

Note that these initial modified costs are derived from the LP relaxation of the MCLB formulation with the redundant constraints (6) and (7) removed. It is easy to show that any optimal solution to this LP must satisfy, for each depot j,

$$y_{j} = \frac{1}{q_{j}} \sum_{k \in K} v^{k} \left( \sum_{i \in C_{j}^{s}} x_{ij}^{k} + \sum_{l \in D_{j}^{+}} x_{lj}^{k} \right)$$
(23)

$$= \frac{1}{q_j} \sum_{k \in K} v^k \left( \alpha_j \left( \sum_{i \in C_j^s} x_{ij}^k + \sum_{l \in D_j^+} x_{lj}^k \right) + (1 - \alpha_j) \left( \sum_{i \in C_j^d} x_{ji}^k + \sum_{l \in D_j^-} x_{jl}^k \right) \right).$$
(24)

By replacing the y variables in the objective with this last expression, we obtain the MMCF with costs given by formulas (20)–(22).

Based on the optimal solution to the MMCF with modified costs obtained at the previous iteration, the linear costs are updated as follows at every iteration t > 0. First, we consider the arcs for which *all* incident depots are used for in-transit flows (i.e.,  $\tilde{X}_i^{t-1} > 0$  for all incident depots j):

$$\overline{c}_{ij}^{k(t)} = c_{ij}^k + v^k \alpha_j \frac{f_j}{\widetilde{X}_j^{t-1}}, \qquad \forall (i, j) \in A_{CD}, k \in K, \qquad (25)$$

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$$\overline{c}_{ji}^{k(t)} = c_{ji}^{k} + v^{k}(1 - \alpha_{j}) \frac{f_{j}}{\widetilde{X}_{j}^{t-1}}, \qquad \forall (j, i) \in A_{DC}, k \in K,$$
(26)

$$\overline{c}_{lj}^{k(t)} = c_{lj}^k + v^k \left( \alpha_j \frac{f_j}{\widetilde{X}_j^{t-1}} + (1 - \alpha_l) \frac{f_l}{\widetilde{X}_l^{t-1}} \right), \quad \forall (l, j) \in A_{DD}, k \in K.$$
(27)

It is easy to verify that this cost update satisfies (18). For arcs with *at least one* unused incident depot, we cannot apply formulas (25)–(27), since  $\tilde{X}_j^{t-1} = 0$  for at least one incident depot *j*. In this case, the costs of the corresponding arcs are updated as follows at iteration t > 0:

$$\overline{c}_{ij}^{k(t)} = \beta \max\left\{\overline{c}^{(0)}, \max_{0 < \tau < t}\left\{\overline{c}_{ij}^{k(\tau)} \mid \widetilde{X}_{j}^{\tau} > 0\right\}\right\}, \qquad \forall (i, j) \in A_{CD}, k \in K, \quad (28)$$

$$\overline{c}_{ji}^{k(t)} = \beta \max\left\{\overline{c}^{(0)}, \max_{0 < \tau < t} \left\{\overline{c}_{ji}^{k(\tau)} \mid \widetilde{X}_{j}^{\tau} > 0\right\}\right\}, \qquad \forall (j, i) \in A_{DC}, k \in K,$$
(29)

$$\overline{c}_{lj}^{k(l)} = \beta \max\left\{\overline{c}^{(0)}, \max_{0 < \tau < l}\left\{\overline{c}_{lj}^{k(\tau)} \mid \widetilde{X}_{j}^{\tau}, \widetilde{X}_{l}^{\tau} > 0\right\}\right\}, \quad \forall (l, j) \in A_{DD}, k \in K, \quad (30)$$

where  $\tilde{c}^{(0)} = \max_{(i,j) \in A, k \in K} \bar{c}_{ij}^{k(0)}$ , and  $\beta > 0$  is a parameter. When  $\beta = 1$ , this formula sets the arc cost either to the largest cost at iteration 0, or to the largest arc cost value from the previous iterations which led to the use of all incident depots for in-transit flows (a similar rule is used in (Kim and Pardalos, 1999)). Setting  $\beta$  to a large value virtually closes the corresponding arc, while this decision can possibly be reverted in the following iterations when  $\beta$  is relatively small. In our implementation,  $\beta$  was set to a large value, as we were mostly interested to quickly identify a "good" feasible solution. Typically, setting  $\beta$  to a small value consumes significantly more time. Preliminary experiments revealed that the value  $\beta = 1000$  produces the best results when the slope scaling procedure is used during the initialization phase of the tabu search.

The slope scaling procedure is stopped when there are no modifications in the costs from one iteration to the next. At each iteration, a feasible solution  $\tilde{x}$  is obtained, and an upper bound is computed according to equation (11). The best upper bound found so far is kept in variable  $Z^*$ . If we denote by  $\tilde{x}$  the final solution of the slope scaling procedure, the corresponding depot configuration,  $\tilde{y}$ , is then computed with (12). Recall that this solution and hence the resulting depot configuration are derived from a linear approximation of the fixed and transportation costs. The resulting flow structure is therefore optimal with respect to this approximation, but generally not with respect to the original transportation costs. Thus, before starting the tabu search, one needs to optimize the flow structure given the depot configuration  $\tilde{y}$ . To do so, we solve another MMCF using the original costs (i.e.,  $\bar{c} = c$ ) and the depot configuration  $\tilde{y}$  (i.e.,  $\bar{y} = \tilde{y}$ ), thus obtaining a new feasible solution  $\tilde{x}$ . The initial solution provided to the tabu search is then derived from (12), with its value  $Z(\tilde{x}, \tilde{y})$  provided by (11). If  $Z(\tilde{x}, \tilde{y})$  improves upon  $Z^*$ , which is often the case, it replaces it.

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### 5. Computational results

In this section, we report computational results on problem instances obtained with the generator described in the appendix. The solutions produced by the heuristic are compared with optimal solutions obtained with the MIP solver CPLEX, version 6.6 (ILOG, 1999). All tests were run on 400 MHz UltraSparc2 processors.

In the following, the problem instances are first described. Then, section 5.2 provides some insights about the quality of the approximation procedures for the ADD and DROP moves (see section 3.2). Then, we analyze the performance of the heuristic and compare it to CPLEX.

## 5.1. Problem instances

The heuristic was evaluated on different types of problems produced with our generator. A problem type is defined through the following parameter values (for detailed explanations about parameters  $n_h$ ,  $n_v$ ,  $s_f$ ,  $\overline{d}$  and  $\gamma$ , the reader is referred to the appendix):

- Number of customers n: 500.
- Number of depots m: 200.
- Number of commodities p: 20.
- Number of customer zones  $n_h \times n_v$ : two types of instances are generated, using either a 3×2 grid (dense) or a 4×3 grid (sparse).
- *Fixed cost multiplier*  $s_{\rm f}$ : two values are used to multiply the original fixed costs, 1000 and 5000.
- Mean demand value for each commodity  $\overline{d}$ : 100.
- *Capacity tightness parameter*  $\gamma$ : all instances are capacitated, using  $\gamma = 0.3$ .

Thus, four different types of problems are considered, depending on the number of customer zones and the fixed cost multipliers. Preliminary experiments have shown that the performance of the heuristic is particularly sensitive to these characteristics. By reporting results obtained with different values for these two critical parameters, some interesting trends can be revealed. For each type of problems, five different instances were generated.

#### 5.2. Quality of the approximation procedures

We have examined how well the approximation procedures developed for the ADD and DROP moves (see section 3.2) are consistent with the exact evaluations obtained with CPLEX. In a typical run, we observed that the best ADD move was found in the 2-3% top ranked ADD approximations, while the best DROP move was found in the 15-20% top ranked DROP approximations. Thus, the ADD approximation is much more accurate than the DROP approximation. This is not a surprise, given the difficulty of heuristically reassigning the flow to the remaining open depots when a DROP move is applied. This

observation is used in the next section for selecting the parameter values of the tabu search.

#### 5.3. Performance analysis and comparison with CPLEX

Computational results are reported on the four types of problems introduced in section 5.1. The parameter settings for the tabu search are as follows.

*Number of iterations:* I,  $I_{A/D}$ . Preliminary experiments have shown that I = 300 iterations provide a good trade-off between solution quality and computation time. In fact, most of the optimization occurs during those first 300 iterations, as it will be illustrated with results obtained when the tabu search runs much longer. Parameter  $I_{A/D}$  was set to 10. We observed that smaller values are costly, in the sense that they often prevent the search to identify high quality solutions in the current region of the search space. Conversely, larger values tend to be unproductive.

Neighborhood size:  $n_{ADD}$ ,  $n_{DROP}$ ,  $n_{SWAP}$ . The number of exact evaluations for ADD should be small, given the quality of the approximation (see section 5.2). Thus, we used the value  $n_{ADD} = 3$ . We also used  $n_{DROP} = 40$ , i.e., the number of exact evaluations for DROP is an order of magnitude larger than in the case of ADD. This is supported by two facts: (1) the DROP approximation is less reliable than the ADD approximation and (2) every opportunity to close a depot must be exploited to generate a good solution. This situation is similar to some vehicle routing applications, where saving a vehicle is of paramount importance due to important acquisition costs. Finally, the number of exact evaluation of SWAP moves must remain small, due to its computational requirements: we chose  $n_{SWAP} = 9$ .

*Tabu tenure*. The tabu tenure for the ADD and DROP moves is randomly selected in the interval [3, 7]. Note that the types of moves considered here significantly impact the solution structure. This justifies the use of relatively small tabu tenure values.

Tables 1 and 2 report optimal solutions obtained with CPLEX (with the default parameter values) on each problem instance  $a\_b\_c$ , where a corresponds to the  $n_h \times n_v$  customer zones, b to the scaling factor  $s_f$  for the fixed cost, and c to the instance number (1–5). In these tables, the solution value and CPU time associated with the LP relaxation, first integer solution (FI) and optimum (OPT) are shown. The LP relaxation is solved with the combined network/dual simplex method implemented in CPLEX, using the so-called steepest-edge pricing rule (see the CPLEX documentation (ILOG, 1999) for more details). Note that on instances  $3x2\_5000\_1$  and  $3x2\_5000\_2$ , a parallel version of CPLEX running on 16 processors was stopped after 10 000 000 seconds of CPU time without a proof of optimality. A large variance in computation times is thus observed from one instance to another, which is typical of exact methods. Clearly, CPLEX has a harder time when the fixed costs are high and when the number of zones is small.

In tables 3 and 4, the results produced by our tabu search with slope scaling are reported. All solution values are divided by the corresponding optimum, so that an optimal solution now reads 1.0000. Through this normalization process, the gap with the optimum is also readily available. For each problem instance, we show the solution value

Problem	Linear relaxation		First integer (FI)		Optimum (OPT)		
	Solution $(\cdot 10^3)$	CPU (sec)	Solution $(\cdot 10^3)$	CPU (sec)	Solution $(\cdot 10^3)$	CPU (sec)	
3 <i>x</i> 2_1000_1	65 252	40 724	66 102	64 149	65 606	1 077 564	
3 <i>x</i> 2_1000_2	87 220	24 893	87 727	41 145	87 711	262 574	
3 <i>x</i> 2_1000_3	79 368	37 626	79 571	50 867	79 496	171 790	
3 <i>x</i> 2_1000_4	43 594	59 191	44 053	99 926	43 686	579 249	
3 <i>x</i> 2_1000_5	52 487	49 084	53 302	85 605	52 718	3 450 811	
3 <i>x</i> 2_5000_1	183 473	70 928	187 641	84 639	*186 527	10 000 000	
3 <i>x</i> 2_5000_2	210 472	63 162	213 333	74 079	*211 299	10 000 000	
3 <i>x</i> 2_5000_3	202 632	61 957	206 648	78 139	203 306	680 446	
3 <i>x</i> 2_5000_4	151 940	110 385	154 909	125 326	152 714	2 431 508	
3 <i>x</i> 2_5000_5	171 925	124 897	179 928	152 320	172 557	1 191 996	

Table 1 CPLEX runs on instances with  $3 \times 2$  customer zones.

Table 2 CPLEX runs on instances with  $4 \times 3$  customer zones.

Problem	Linear relaxation		First inte	eger (FI)	Optimum (OPT)	
	Solution $(\cdot 10^3)$	CPU (sec)	Solution $(\cdot 10^3)$	CPU (sec)	Solution $(\cdot 10^3)$	CPU (sec)
4x3_1000_1	101 359	27 813	101 776	47 505	101 621	626 412
4 <i>x</i> 3_1000_2	143 632	4 709	144 344	12 486	144 004	133 238
4 <i>x</i> 3_1000_3	172 158	3 651	174 053	6 599	173 399	120 784
4 <i>x</i> 3_1000_4	76 212	31 028	76 741	39 609	76 544	435 680
4 <i>x</i> 3_1000_5	156 859	3 953	157 674	12 524	157 399	205 873
4 <i>x</i> 3_5000_1	210 370	23 037	212 189	28 203	211 299	186 004
4 <i>x</i> 3_5000_2	274 092	48 805	276 263	77 436	275 036	1 739 470
4 <i>x</i> 3_5000_3	298 729	24 221	302 943	30 718	299 775	173 359
4 <i>x</i> 3_5000_4	180 721	40 076	184 181	52 201	181 911	882 657
4 <i>x</i> 3_5000_5	271 451	18 624	275 785	24 651	272 483	236 901

and CPU time for the first integer solution found by CPLEX (CPLEX(FI)), based on the results of tables 1 and 2; the initial solution produced by the slope scaling procedure (SS); and the solution value, CPU time to best solution (CPU\*), and total CPU time for the tabu search (TS) after I = 300 iterations. For each type of problem, averages and standard deviations taken over the five instances are also reported. Since CPLEX(FI) might be seen as a heuristic competitor of TS, the values obtained when the tabu search is run as long as CPLEX(FI) are shown on the second line for each problem instance. Note that a star is found besides the solution values of instances  $3x2_5000_1$  and  $3x2_5000_2$  to indicate that they have been normalized with the best known solution (given that the optimum is not known).

We observe that the dense  $3 \times 2$  instances are much harder to solve than the sparse  $4 \times 3$  instances, as revealed by the CPU times. In particular, the time consumed in solv-

	Solution	CDU					
		(sec)	Solution	CPU (sec)	Solution	CPU* (sec)	CPU (sec)
3 <i>x</i> 2_1000_1	1.0076	64 149	1.0091	173	1.0061	9 966	17 477
					1.0016	45 744	64 285
3 <i>x</i> 2_1000_2	1.0002	41 145	1.0002	184	1.0001	2 324	18 669
					1.0000	27 538	41 219
3 <i>x</i> 2_1000_3	1.0009	50 867	1.0020	182	1.0007	23 776	28 720
					1.0007	23 776	50 964
3 <i>x</i> 2_1000_4	1.0084	99 926	1.0089	163	1.0064	5 849	19 950
					1.0060	30 923	99 940
$3x2_{1000_{5}}$	1.0111	85 605	1.0192	205	1.0138	18 612	25 714
					1.0076	40 546	85 753
Average	1.0056	68 338	1.0079	181	1.0054	12 105	22 106
0					1.0031	33 705	68 432
Std. deviation	0.0048	24 281	0.0075	16	0.0055	8 915	4 864
					0.0034	9 166	24 268
3 <i>x</i> 2_5000_1	*1.0060	84 639	*1.0083	185	*1.0015	19 509	28 027
					*1.0015	19 509	84 733
3 <i>x</i> 2_5000_2	*1.0096	74 079	*1.0096	210	*1.0096	210	16 727
					*1.0030	52 651	74 226
3 <i>x</i> 2_5000_3	1.0164	78 139	1.0099	147	1.0099	147	16 126
					1.0047	38 092	78 190
3 <i>x</i> 2_5000_4	1.0144	125 326	1.0144	270	1.0000	14 934	20 742
					1.0000	14 934	125 328
3 <i>x</i> 2_5000_5	1.0427	152 320	1.0363	223	1.0000	366	26 534
					1.0000	366	152 377
Average	1.0178	102 901	1.0157	207	1.0042	7 033	21 631
-					1.0018	25 110	102 970
Std. deviation	0.0145	34 360	0.0117	46	0.0051	9 441	5 479
					0.0020	20 458	34 329

Table 3 Tabu runs on instances with  $3 \times 2$  customer zones.

ing the MMCFs within the tabu search is significantly larger for dense instances (for the same number of iterations, 300, the  $3 \times 2$  instances require more computational effort than the  $4 \times 3$  instances). We note, however, that the heuristic is equally effective on both types of instances. In particular, the slope scaling procedure displays an average optimality gap of 1.15% on the  $3 \times 2$  instances, compared to 1.21% on the  $4 \times 3$  instances. Similarly, the tabu search identifies solutions of similar quality after 300 iterations, irrespective of the number of customer zones: the average optimality gap is 0.48% for the  $3 \times 2$  instances, and 0.43% for the  $4 \times 3$  instances.

To confirm these tendencies with regard to the number of customer zones, we have performed experiments on a limited number of  $6 \times 4$  and  $8 \times 6$  instances (two for each class, one with  $s_f = 1000$  and one with  $s_f = 5000$ ). The results support our previous

Problem	CPLEX(FI)		SS		TS		
	Solution	CPU (sec)	Solution	CPU (sec)	Solution	CPU* (sec)	CPU (sec)
4 <i>x</i> 3_1000_1	1.0015	47 505	1.0246	82	1.0045	5 319	8 901
					1.0045	5 319	47 513
4 <i>x</i> 3_1000_2	1.0024	12 486	1.0014	85	1.0014	85	10 889
					1.0014	85	12 503
$4x3_{1000_{3}}$	1.0038	6 599	1.0040	80	1.0040	80	7 702
					1.0040	80	6 611
$4x3_{1000_{4}}$	1.0026	39 609	1.0061	81	1.0039	6 956	7 744
					1.0038	31 460	39 649
$4x3_{1000}5$	1.0017	12 524	1.0111	76	1.0029	4 719	5 696
					1.0029	4 719	12 559
Average	1.0024	23 745	1.0094	80	1.0033	3 4 3 1	8 186
-					1.0033	8 332	23 767
Std. deviation	0.0009	18 459	0.0092	3	0.0012	3 165	19 005
					0.0012	13 164	18 459
4 <i>x</i> 3_5000_1	1.0042	28 203	1.0333	81	1.0052	9 304	11 926
					1.0052	9 304	28 204
4 <i>x</i> 3_5000_2	1.0045	77 436	1.0009	109	1.0009	109	9 793
					1.0009	109	77 459
4 <i>x</i> 3_5000_3	1.0106	30 718	1.0000	105	1.0000	105	11 249
					1.0000	105	30 776
4 <i>x</i> 3_5000_4	1.0125	52 201	1.0148	67	1.0110	2 458	6 604
					1.0001	52 008	52 207
4 <i>x</i> 3_5000_5	1.0121	24 651	1.0246	74	1.0090	5 013	6 304
					1.0085	6 304	24 667
Average	1.0088	42 642	1.0147	87	1.0052	3 397	9 175
2					1.0029	13 566	42 662
Std. deviation	0.0041	22 228	0.0146	19	0.0048	3 874	2 603
					1.0038	21 857	22 227

Table 4 Tabu runs on instances with  $4 \times 3$  customer zones.

observations: when comparing the results with those of tables 3 and 4, we note that the CPU times decrease significantly, especially for CPLEX, and that the slope scaling procedure is equally effective: it identifies solutions that are, on average, within 2% of the optimum. Since CPLEX runs significantly faster on sparser instances, one might ask whether the first integer solutions it finds outperform the solutions produced by the tabu search. On the contrary, the tabu search remains competitive with CPLEX(FI) on these four instances after 300 iterations: on average, TS shows an optimality gap of 0.64%, with an average CPU time of 4 492 seconds, compared to an optimality gap of 0.89%, with an average CPU time of 7 333 seconds, for CPLEX(FI). Even if these four instances are significantly easier to solve than the ones shown in tables 3 and 4, we note that computing an optimal solution is still a very hard task, since CPLEX spent, on average, 1 251 706 seconds before it identified an optimal solution for each of these four instances.

With regard to the fixed cost multipliers, we observe from tables 3 and 4 that the instances with  $s_f = 5000$  are significantly more difficult to solve than the ones with  $s_f = 1000$ . This can be seen from the CPU times, but also from the quality of the solutions obtained. For example, the slope scaling procedure shows an average optimality gap of 0.86% when  $s_f = 1000$ , compared to 1.49% when  $s_f = 5000$ . In spite of these differences in the quality of the initial solution among the two types of instances, the tabu search identifies solutions of about the same quality for both  $s_f = 1000$  and  $s_f = 5000$ : when  $s_f = 1000$ , the average optimality gap is 0.44%, compared to 0.47% when  $s_f = 5000$ .

In general, after 300 iterations, TS provides solutions of similar or better quality than CPLEX(FI), but in much less CPU time. By running the tabu search as long as CPLEX(FI), which often represents a substantial increase in CPU time, further improvements are obtained. We note finally that the tabu search identifies many best solutions relatively late during its execution, as revealed by CPU\*, which indicates that the heuristic is effective in exploring the solution space. This might also indicate that further improvements could be achieved through an increase in computation times (although this avenue was not really investigated due to already substantial CPU times).

# 6. Conclusion

We have presented a tabu search heuristic, combined with a slope scaling procedure, for solving the multicommodity capacitated location problem with balancing requirements (MCLB). The tabu search is especially efficient when the customers are distributed over a small number of geographic zones, and when the fixed costs for opening and operating the depots are large. In these cases, it provides a means to generate solutions of high quality in relatively short computation times.

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## Appendix A. Problem generator

In the following, the problem generator is described. As it contains a large number of parameters, the real values for generating our test problems are often used in place of the underlying parameters.



Figure 1. Customer and depot zones.

# A.1. Network

The network lies in a rectangle divided into customer zones and depot zones. Both types of zones correspond to squares of the same dimensions in the Euclidean plane. The number of customer zones determines the dimensions of the rectangular area, while each depot zone is centered at the intersection of four customer zones (see figure 1 for an illustration).

### A.1.1. Customer nodes

The rectangular area of interest is first divided into a certain number of customer zones, where each zone corresponds to a  $100 \times 100$  square in the Euclidean plane. Given  $n_{\rm h}$  zones along the horizontal axis and  $n_{\rm v}$  zones along the vertical axis, the customers are then distributed among the  $nc = n_{\rm h}n_{\rm v}$  available zones. An example is shown in figure 1 for nc = 6 zones with  $n_h = 3$ ,  $n_v = 2$ . We also specify a number  $n_{\rm hd}$  of high-density,  $n_{\rm md}$  of medium-density, and  $n_{\rm ld}$  of low-density zones, such that  $n_{\rm hd} + n_{\rm md} + n_{\rm ld} = nc$ . These zones are randomly chosen among the available zones. With each type of zone, we associate weights  $wc_{\rm hd} > wc_{\rm ld}$ . Given n customers in set C, we then determine the number of customers assigned to zone i as:

$$n_i = \left\lceil \frac{wc_i}{\sum_{j=1}^{nc} wc_j} n \right\rceil, \quad i = 1, \dots, nc,$$

where  $wc_i$  is either  $wc_{hd}$ ,  $wc_{md}$  or  $wc_{ld}$ , depending on the zone type. The location of a customer within a given zone is chosen uniformly randomly.

#### A.1.2. Depot nodes

Depot zones are shown with dashed lines in figure 1. Basically, there are  $n_h - 1$  zones along the horizontal axis and  $n_v - 1$  zones along the vertical axis for a total of  $nd = (n_h - 1)(n_v - 1)$  zones. Let us assume that any given zone *j* for the depots has a non-

empty intersection with a set  $K_j$  of customer zones. Then, given *m* depots, the number of depots assigned to zone *j* is:

$$m_j = \left\lceil \frac{wd_j}{\sum_{k=1}^{nd} wd_k} m \right\rceil, \quad j = 1, \dots, nd,$$

where

$$wd_j = \sum_{k \in K_j} wc_k, \quad j = 1, \dots, m.$$

The location of a depot within a given zone is chosen randomly according to a uniform distribution.

## A.1.3. Arcs

Having located the customer and depot nodes, the connectivity of the network is specified as follows.

*Customer–depot and depot–customer arcs.* Assume that customer *i* is located in customer zone  $Zc_i$  and depot *j* is located in depot zone  $Zd_j$ . Then, arcs (i, j) and (j, i) are added to the network if and only if  $Zc_i \cap Zd_j \neq \emptyset$ .

Depot-depot arcs. We first construct a shortest spanning tree on the complete undirected graph obtained by considering only the depot nodes, with edges weighted by the inter-depot Euclidean distances. This tree represents the backbone of the interdepot connections. Then, additional edges are added by connecting a certain percentage of pairs of leaves of this spanning tree found in adjacent depot zones. In our experiments, this percentage is set to 10%. Each edge  $\{i, j\}$  obtained through this process is replaced by the directed arcs (i, j) and (j, i) in the real network.

#### A.2. Linear and fixed cost

The fixed cost to open and operate a depot is set to a basic value randomly chosen in an interval according to a uniform distribution. In our experiments, we used the interval [1000, 2000]. These values introduce some variability among the depots. They are then multiplied by a scaling factor  $s_{\rm f}$  to put more or less emphasis on the fixed costs versus the linear costs.

The linear cost for each arc-commodity pair is based on the Euclidean distance multiplied by a commodity-dependent factor which, for each commodity, is an integer randomly chosen between 1 and 10 (for a given commodity, the same number is used for all arcs). For customer–depot or depot–customer arcs, the linear cost is actually the Euclidean distance between the two nodes multiplied by the commodity-dependent factor. For depot–depot arcs, the linear cost is the Euclidean distance multiplied by the commodity-dependent factor and by 0.6, to take into account the economies of scale obtained through consolidation.

We also generate linear costs for the depot-depot arcs which are missing in the network. To this end, we compute the shortest paths for all pairs of depots and connect every pair of depots with a pair of arcs weighted by the shortest path value. The linear costs on these arcs are simply the shortest path value multiplied by the commodity-dependent factor. Thus, the interdepot connections form a complete directed graph. This is important, since even if some commodities are not stored at a particular depot, they might pass through them in order to save on the overall transportation costs (this situation arises in actual applications where depots correspond to rail terminals, and interdepot connections are railyards: commodities might use the railyards without stopping at the terminals).

#### A.3. Demand and supply

Each customer zone is also defined as being either a supply, demand or balanced zone. These three types are distributed among the high, medium and low-density zones, at their pro-rata. A mean demand value,  $\overline{d}$ , supplied as a parameter and which is the same for all commodities in set K, is then used to assign a demand  $d_i^k$  and a supply  $s_i^k$  to each customer *i* for commodity *k* as follows.

When a demand is assigned to the customer, the amount is randomly chosen within the following admissible intervals, depending on the zone type:

(a) demand zone  $[\overline{d} + 10\%, \overline{d} + 30\%]$ ; (b) supply zone  $[\overline{d} - 30\%, \overline{d} - 10\%]$ ; (c) balanced zone  $[\overline{d} - 10\%, \overline{d} + 10\%]$ .

Conversely, when a supply is assigned to the customer, the amount is randomly chosen in the following admissible intervals, depending on the zone type:

(a) demand zone  $[\overline{d} - 30\%, \overline{d} - 10\%];$ (b) supply zone  $[\overline{d} + 10\%, \overline{d} + 30\%];$ (c) balanced zone  $[\overline{d} - 10\%, \overline{d} + 10\%].$ 

In a second step, a target value for the total demand (supply) of each commodity to be distributed is first defined as:

$$t = 0.8\overline{d}n.$$

Note that the fraction 0.8 is aimed at reducing the total demand (supply) to be distributed. This introduces more variability in the assignment process, by depriving a number of customers of any demand or supply for one or more commodities during the assignment procedure (see below).

After the first step, the total amount distributed for each commodity k,  $\overline{d}^k$  for the demand and  $\overline{s}^k$  for the supply, is typically under the target value t. The remaining demand (supply) for each commodity,  $t - d^k (t - s^k)$ , must then be distributed among the customers. To this end, we repeat the following until the value t is reached: one customer is randomly chosen and a demand (supply) for a randomly chosen commodity is

assigned to it. If some amount has already been assigned to the customer during the first step, a random fraction of the remainder, with regard to the upper bound of its admissible interval, is assigned to it. Otherwise, the amount is randomly selected within the admissible interval, as in the first step. When assigning this demand (supply), we also verify that the total demand (supply) already assigned never exceeds the target t.

#### A.4. Capacity

The volume of one unit of commodity  $k \in K$  is an integer randomly chosen between 1 and 20. Assuming that  $V = \sum_{k \in K} v^k \sum_{i \in C^s} s_i^k$  represents the maximum volume that might transit through all depots, we generate the capacities in such a way that  $\sum_{j \in D} q_j \approx V/\gamma$ , where  $\gamma \in (0, 1)$  is a user-supplied parameter. When  $\gamma \to 1$  the problem is more constrained and conversely. Values between 0.2 and 0.4 are indicated: higher values lead to infeasible instances, while lower values lead to virtually uncapacitated problems.

More precisely, the capacities are generated as follows:

- 1. Compute a target capacity  $q_{\gamma} = \lceil V/(\gamma \cdot m) \rceil$ , where *m* is the number of depots.
- 2. Randomly group all depots into  $\lfloor m/2 \rfloor$  pairs, except one if *m* is odd. In the latter case, we set the capacity of the remaining depot to  $q_{\gamma}$ .
- 3. For each pair of depots  $(j_1, j_2)$ , compute  $q_{j_1} = (1 + \lambda) \cdot q_{\gamma}$  and  $q_{j_2} = (1 \lambda) \cdot q_{\gamma}$ , with  $\lambda$  randomly chosen in an interval  $I_{\lambda} \subseteq [0, 1)$  (we used  $I_{\lambda} = [0.1, 0.5]$  for all instances).

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